

FY23 Impact Summary - Hiring

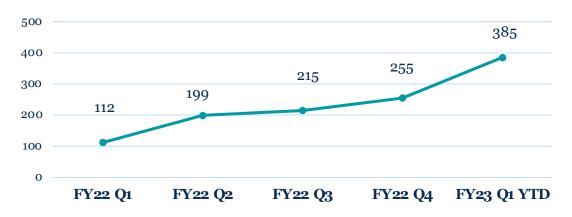
Filled Positions

385

Total Filled Positions YTD (Accepted Offers or Hired)

85% Offer Acceptance Ratio (64 offers declined; reason #1 Personal Reasons)

Quarterly Filled Positions





External Hiring Velocity

247

Total External Filled Positions (Accepted Offers or Hired)

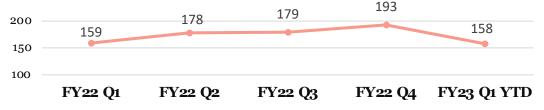
119 days Overall FY23 Time to Fill (160 FY22 comparison)

• 158 External FY23 time to fill (159 FY22 comparison)

Overall Time to Fill (days) Quarterly



External Time to Fill (days) Quarterly

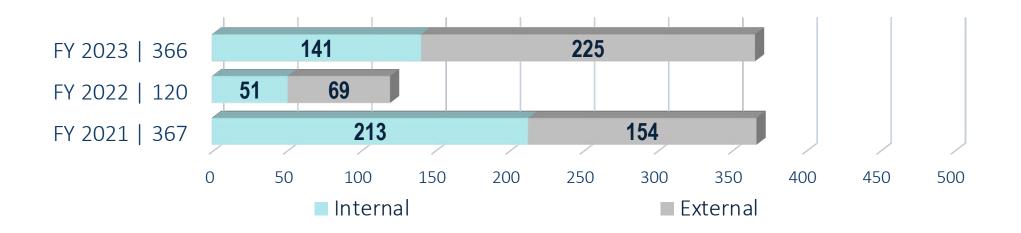


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FY23 CCH HR Activity Report

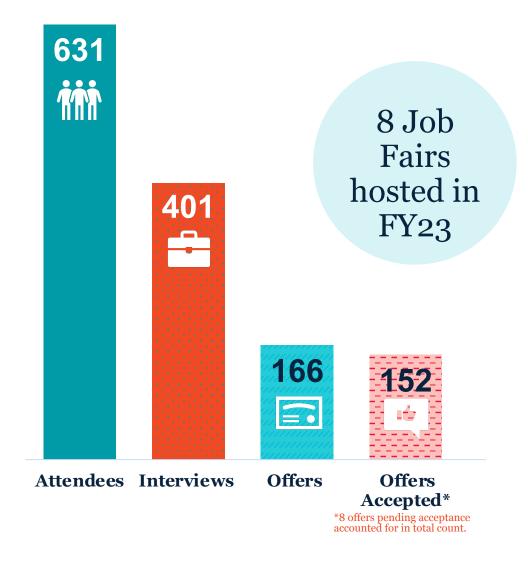
Hires who have started – Dec through Feb (Year-Over-Year)





Does not include Consultants, Registry and House Staff

Hiring Fairs: FY23 YTD Summary



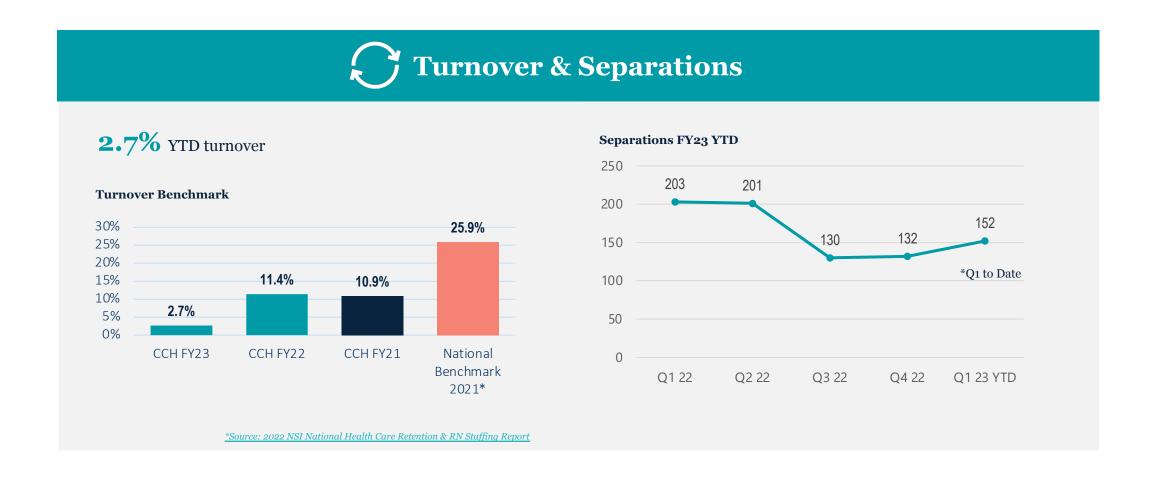
Job Fairs included: Social Worker, Nursing, Pharmacy, Med Assistant, Radiology, Health Plan Services, Patient Care, Patient Experience, Managed Care Coordination, Building Services





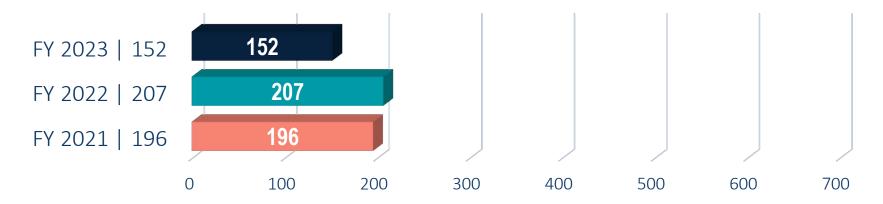
^{*7} Declinations over the course of December '22-March '23.

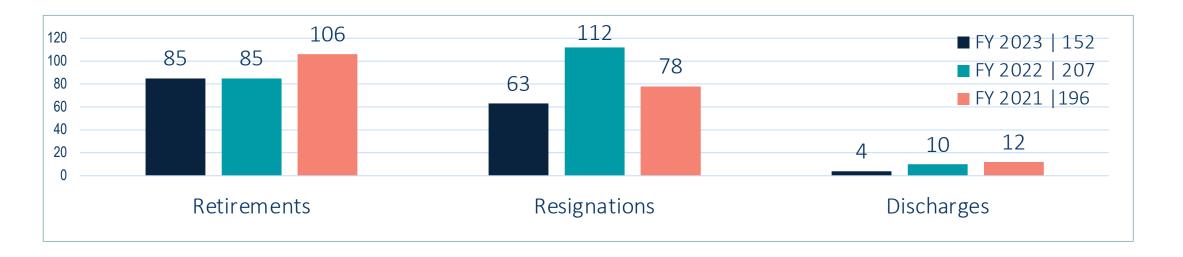
FY23 Impact Summary – Turnover & Separations



FY23 CCH HR Activity Report

Separations – Dec though Feb Year-Over-Year

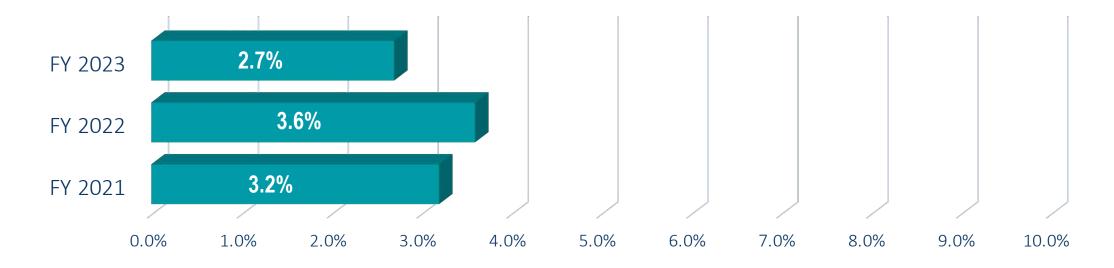




Does not include Consultants, Registry and House Staff

FY23 CCH HR Activity Report

Turnover – Dec through Feb YTD



FY21 YTD			
# of Employees	Separations	Turnover	
6,071	196	3.2%	

FY22 YTD			
# of Employees	Separations	Turnover	
5,682	207	3.6%	

FY23 YTD		
# of Employees	Separations	Turnover
5,610	152	2.7%

HR Optimization & Digitization

Hiring Manager Dashboard

Delivered July 2022

Automated reporting to provide hiring managers and staff transparency into recruiting process and status of their PIDs.

Benefits:

- Data-driven goal setting
- Improved reporting accuracy
- Automated analytics



DTH Digitization

Delivered September 2022

Consistent and more efficient process to submit and complete Decision to Hire Requests, leading to increased hiring velocity.

Benefits:

- *Time savings*
- Better tracking
- Performance metrics



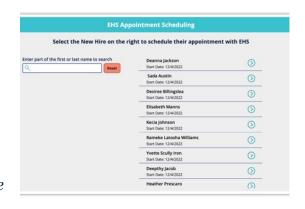
EHS Digital Apt. Scheduling

Launched January 2023

Technology solution for digitally scheduling appointments for New Hires with EHS.

Benefits:

- Time savings
- Better tracking
- Improved onboarding experience



Hiring Central

Launched January 2023

SharePoint site providing simplified access to hiring steps and resources for employees involved in the talent acquisition process.

Benefits:

- Time savings
- Increased hiring velocity
- Improved hiring experience



HR Optimization

Orientation Programs

Goals

- To connect New Hires and introduce the CCH purpose, culture, leadership, and strategic priorities
- CCH Orientation was updated to create an engaging and interactive experience for all new hires.

Key Deliverables



Presentation Pack CCH Orientation Slides

Content and activity slides for facilitator use in CCH Orientation



Onboarding Journal New Hire Workbook



Guide

Facilitation & Logistics

Detailed guides for Orientation

- Comprehensive workbook for New Hires to complete in session
- **Onboarding Chart serves** as a cheat sheet for New Hire onboarding activities
- Checklist to prepare for CCH orientation sessions
- Detailed facilitation guide for CCH Orientation
- Room set up and materials preparation

Impact



November 2022

- Long presentation style orientation session
- Individual handouts for information
- Limited activities throughout session

January 2023

- Launch refreshed CCH Orientation
- Interactive and engaging orientation
- Focused on creating purpose and value for **New Hires**

March 2023

- Review and update CCH Orientation following feedback
- Further streamline and enhance content



2nd Annual Provident Scholarship

Health Professionals Scholarship

- Provides scholarships to medical, dental and Advanced Practice Providers attending a graduate-level clinical academic program.
- Students are eligible for an award of up to \$20,000.

Allied Health & Undergraduate Scholarship

- Provides scholarships to Allied Health and undergraduate students in select programs.
- Students are eligible for an award of up to \$10,000.





Q&A

