



Agenda

- CountyCare Plan Metrics
- CountyCare 10 Year Anniversary
- Strategic Pillar: Member Safety, Clinical Excellence & Quality
 - 2022 Quality Overview
- Strategic Pillar: Health Equity, Community Health and Integration
- Strategic Pillar: Growth, Innovation & Transformation
 - Open Enrollment Campaign Overview



Metrics



Current Membership

Monthly membership as of Oct 5th, 2022

Category	Total Members	ACHN Members	% ACHN
FHP	269,265	20,500	7.6%
ACA	122,673	18,496	15.1%
ICP	30,053	4,931	16.4%
MLTSS	8,715	0	0%
SNC	7,589	498	6.6%
Total	438,295	44,425	10.1%



ACA: Affordable Care Act **FHP:** Family Health Plan

ICP: Integrated Care Program

MLTSS: Managed Long-Term Service and Support (Dual Eligible)

SNC: Special Needs Children

Managed Medicaid Market

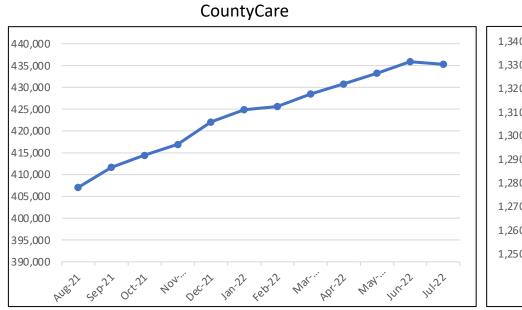
Illinois Department of Healthcare and Family Services July 2022 Data

Managed Care Organization	Cook County	Cook Market Share
*CountyCare	435,299	32.7%
Blue Cross Blue Shield	341,467	25.7%
Meridian (a WellCare Co.)	314,943	23.7%
IlliniCare (Aetna/CVS)	129,690	9.8%
Molina	98,732	7.4%
YouthCare	9,745	0.7%
Total	1,329,876	100.0%

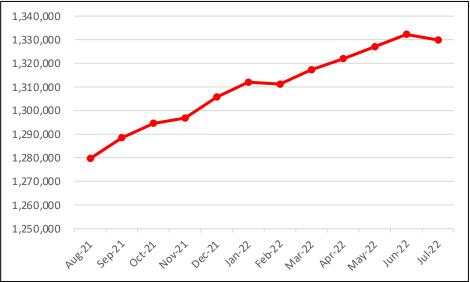


^{*} Only Operating in Cook County

IL Medicaid Managed Care Trend in Cook County (charts not to scale)

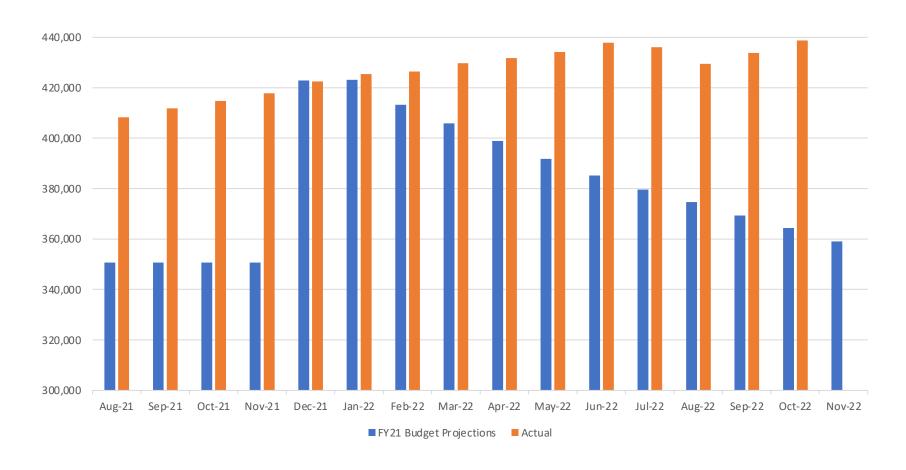






- CountyCare's enrollment has increased 7% over the past 12 months, ahead of the Cook County increase
 of 4%
- CountyCare's enrollment decreased 0.1% in July 2022 compared to the prior month, ahead of the Cook County decrease of -0.2%

FY 22 Budget | Membership CountyCare Membership



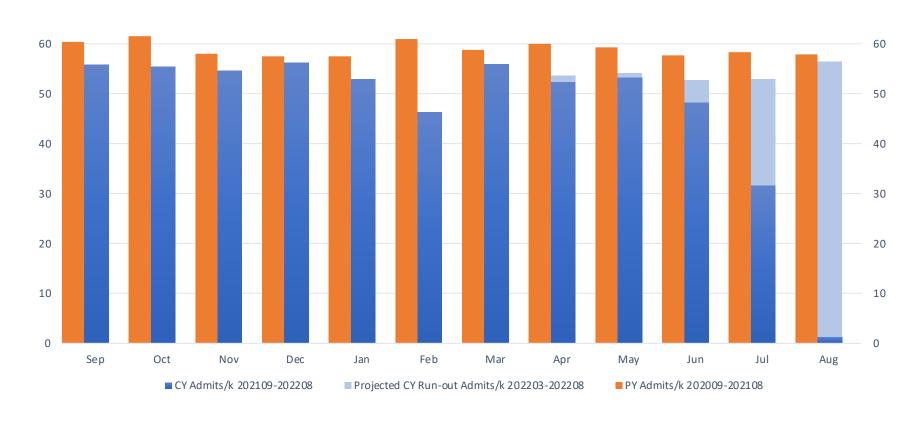


Operations Metrics: Call Center & Encounter Rate

		P	erformanc	e
Key Metrics	State Goal	Jul 2022	Aug 2022	Sep 2022
Member & Provider Services Call Center	Metrics			
Abandonment Rate	< 5%	1.22%	2.35%	3.69%
Hold Time (minutes)	1:00	0:09	0:20	0:40
% Calls Answered < 30 seconds	> 80%	91.93%	82.56%	76.98%
		(Quarterly	
Claims/Encounters Acceptance Rate	98%		98%	



Current v. Prior Year: IP Acute Admits/1000



70



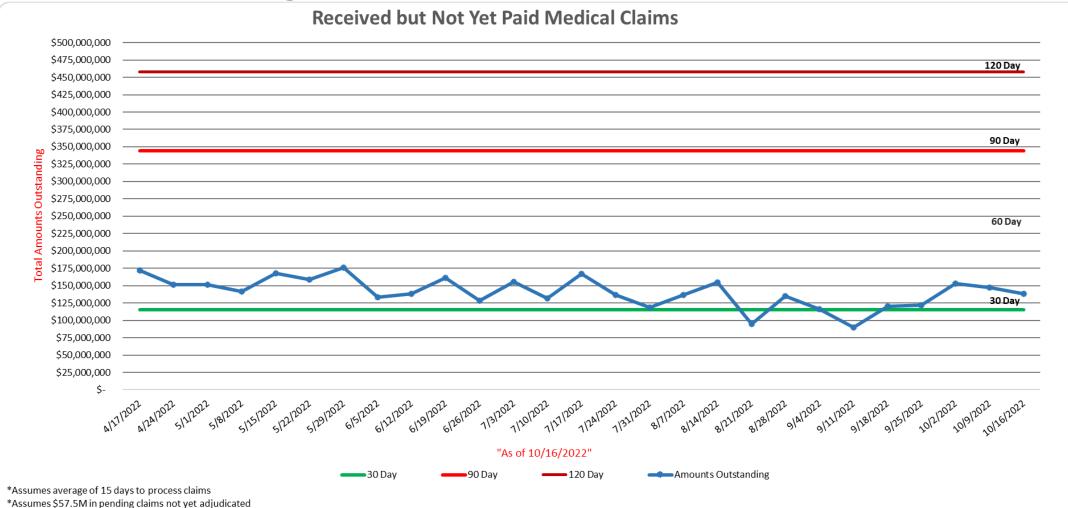
CountyCare COVID Vaccination Rates

	Total	At Least 1 Dose		2 nd Dose	Booster/3 rd Dose			
Age Category	Eligible Members	% of Total Eligible Members	Member Counts	% of Total Eligible Members	Member Counts	% of Total Eligible Members		
Infants <1y	8,519	2.02%	68	0.80%	4	0.05%		
Children 1-11y	106,918	26.41%	23,469	21.95%	3,099	2.90%		
Adolescents 12-18y	70,904	57.67%	37,303	52.61%	10,771	15.19%		
Young Adults 19-25y	49,176	55.32%	23,742	48.28%	7,869	16.00%		
Adults 26-65y	188,427	60.00%	103,131	54.73%	49,107	26.06%		
Seniors >65y	14,351	75.35%	10,189	71.00%	7,378	51.41%		
Total	438,295	50.28%	197,902	45.15%	78,228	17.85%		



Claims Payments

*Medical claims only- does not include pharmacy, dental, vision or transportation claims. These claims typically average a 30-60 day payment timing.



Claims Payments

Received but Not Yet Paid Claims

Aging Days	0-30 days			31-60 days	61-90 days	91+ days	Grand Total			
Q1 2020	\$	109,814,352	\$	53,445,721	\$ 46,955,452	\$ 9,290,569	\$	219,506,093		
Q2 2020	\$	116,483,514	\$	41,306,116	\$ 27,968,899	\$ 18,701,664	\$	204,460,193		
Q3 2020	\$	118,379,552	\$	59,681,973	\$ 26,222,464	\$ 71,735	\$	204,355,723		
Q4 2020	\$	111,807,287	\$	73,687,608	\$ 61,649,515	\$ 1,374,660	\$	248,519,070		
Q1 2021	\$	111,325,661	\$	49,497,185	\$ 4,766,955	\$ 37,362	\$	165,627,162		
Q2 2021	\$	131,867,220	\$	49,224,709	\$ 566,619	\$ 213,967	\$	181,872,515		
Q3 2021	\$	89,511,334	\$	25,733,866	\$ 38,516	\$ 779,119	\$	116,062,835		
Q4 2021	\$	125,581,303	\$	90,378,328	\$ 112,699	\$ 1,114,644	\$	217,186,974		
Q1 2022	\$	144,241,915	\$	12,166,101	\$ 2,958,928	\$ 2,183,828	\$	161,550,772		
Q2 2022	\$	120,267,520	\$	735,088	\$ 2,476,393	\$ 4,676,897	\$	128,155,898		
Q3 2022	\$	105,262,634	\$	16,617,110	\$ 59,407	\$ 15,171	\$	121,954,322		
Week of 10/16/2022	\$	115,114,869	\$	22,953,513	\$ 6,769	\$ 47,930	\$	138,123,080		

*0-30 days is increased for an estimated \$57.5M of received but not adjudicated claims *Medical claims only-does not include pharmacy, dental, vision or transportation claims *Tire amounts in the table are clean claims





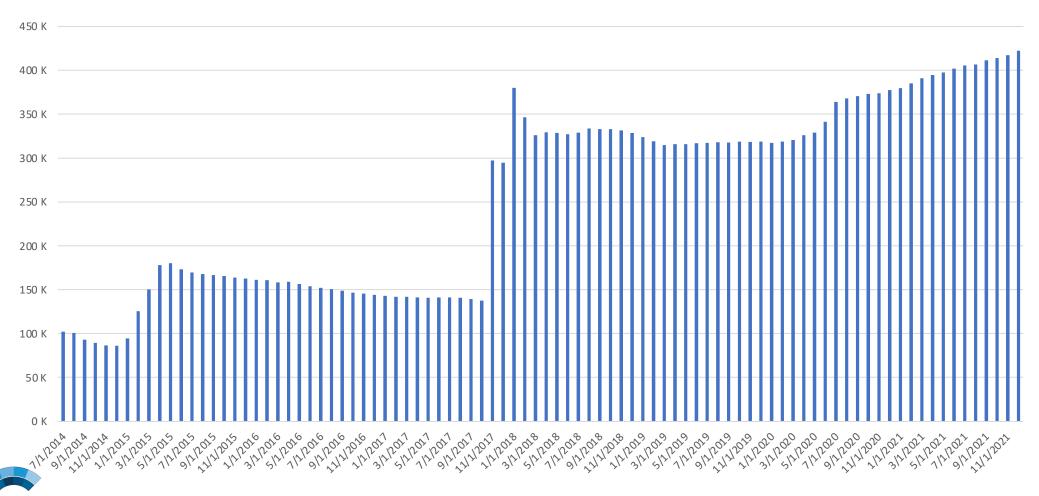
- Membership
- Accomplishments
- Choice Campaigns

2012 – The Beginning

- CountyCare was established on October 26, 2012, under CMS 1115 Waiver to early enroll Affordable Care Act (ACA) eligible adults.
 - The goal was to assist the state in enrolling an estimated 125,000 eligible uninsured Cook County residents in the Medicaid program.
- CountyCare expanded healthcare capacity by negotiating network provider contracts with:
 - 141 FQHCs, 17 ACHN clinic sites
 - 30 community hospitals
 - 100+ physician specialists
- Successes
 - Provided medically necessary care to 68% of the CountyCare newly covered individuals in the first 6 months of Waiver operation
 - Provided medically necessary care to 85% of the CountyCare newly covered individuals within 12 months
 - Expanded choice of a primary care medical home to include the existing CountyCare ambulatory clinic sites as well as the 141 FQHC sites



CountyCare Membership Over Time



Metrics over the 10 years

Total Claims

• 32,455,563

Prescriptions

• 75,264,838

Total Appointments

• 8,751,513

Immunizations

• 1,486,425

Colorectal Cancer Screenings

• 35,186





Choice Campaign 2016-2021









2016

2020

2017

2018 2019

> **From Dental Health** to Mental Health

> > Choose the plan that understands







Strategic Pillar: Quality

Member Safety, Clinical Excellence & Quality: Ensure the highest quality service and best clinical outcomes by providing members the right care, at the right time, and in the right place



CountyCare's 2022 Quality Overview

- National Committee for Quality Assurance (NCQA) Health Insurance Ratings
- Consumer Assessment of Healthcare Providers and Systems (CAHPS)
- Healthcare Effectiveness Data and Information Set (HEDIS)



NCQA Health Insurance Plan Ratings

Cook County Health & Hospitals System's CountyCare Health Plan

EVALUATION PRODUCT

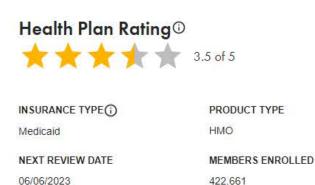
Renewal Survey

Illinois





Last update: 09/15/2022 Ratings are updated annually (September)



WEBSITE

http://www.countycare.com



NCQA Health Insurance Plan Ratings

CountyCare Ratings

- 2022 (MY21): Overall Score 3.5
- 2021 (MY20): Overall Score 3.5
- 2020 (MY19): No ratings due to COVID

• 2022 Ratings

Health Name	Overall Rating
CountyCare	3.5
Blue Cross	3.5
Molina	3.5
Aetna	3
Meridian	3



Consumer Assessment of Healthcare Providers and Systems (CAHPS)

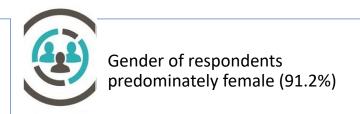
- > Consumer Assessment of Healthcare Providers and Systems (CAHPS®) survey gathers feedback about patients' experience with their health plan and health care providers.
- > CAHPS Survey is administered March through June annually
- > CAHPS Surveys are split between children and adults
- ➤ Performance on certain CAHPS measures impact other quality rating evaluations (NCQA, HFS, etc)

2022 Child CAHPS Results



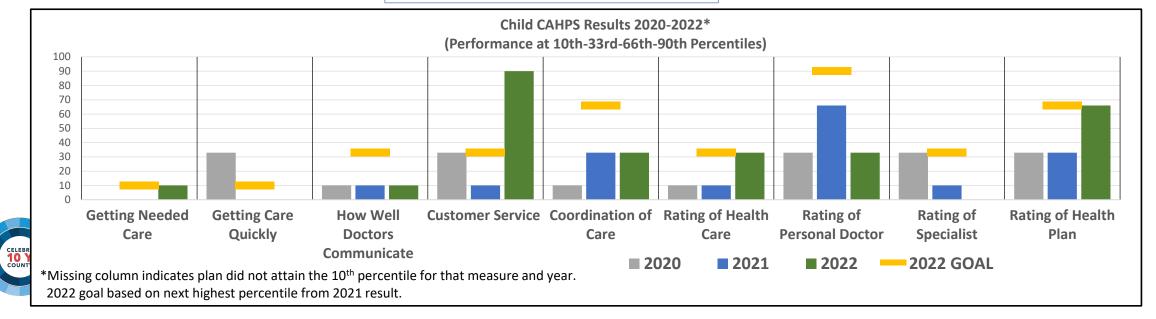
12.3% Response Rate down from 14.4% in 2021

247 completed surveys, down from 310 in 2021.





Respondents 35.1% White, 36.9% Black, 7.7% Asian, 61.8% Hispanic/Latino



2022 Child CAHPS Comparison



			Global	Items			Composite	Measures							
		Rating of Health Plan													
			Benchmark: 2021 Quality Compass* 86.7% 88.9% 90.6% 87.4% 88.3% 85.7% 86.9% 94.4%												
		86.7% 88.9% 90.6% 87.4% 88.3% 85.7% 86.9%													
				Benchr	mark: 2022 SF	H Book of Bus	siness**		į.						
		86.9%	87.6%	90.4%	87.6%	88.2%	84.3%	86.6%	94.4%						
Project	Total Completes			C.	AHPS® Summ	nary Rate Scor	es								
System Aggregate	262	87.7%	89.4%	88.9%	79.5%*	96.1%*	79.7%	77.3%	91.4%						
CountyCare Health Plan - Child Medicaid CAHPS 2022	262	87.7%	89.4%	88.9%	79.5%*	96.1%*	79.7%*	77.3%*	91.4%						

^{*} The 2021 Quality Compass benchmark consists of 163 Medicaid Child (All LOBs) (Non-CCC and CCC) plans (46,860 respondents) that submitted data to NCQA in 2021.

^{**} The 2022 SPH Book of Business benchmark includes respondents from Medicaid Child (All LOBs) (Non-CCC and CCC) that contracted with SPH for data collection in 2022.

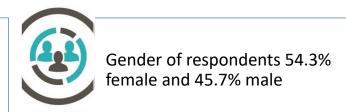


2022 Adult CAHPS Results



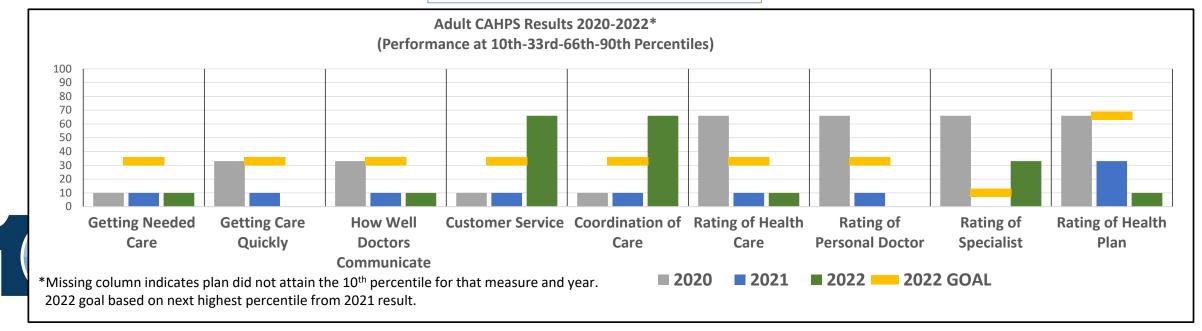
13.2% Response Rate down from 18.4% in 2021

229 completed surveys, down from 311 in 2021.





Respondents 28.8% White, 58.1% Black, 7.0% Asian, 22.4% Hispanic/Latino



2022 Adult CAHPS Comparison



			Global I	tems			Composite	Measures					
		Rating of Health Plan	Rating of Health Care	Rating of Personal Doctor	Rating of Specialist	Customer Service	Getting Needed Care	Getting Care Quickly	How Well Doctors Communicate				
				Ве	nchmark: 20	021 Quality	Compass*						
		78.3%	77.6%	83.2%	83.6%	88.9%	83.6%	81.8%	92.2%				
		Benchmark: 2022 SPH Book of Business**											
		79.6%	75.8%	83.0%	82.7%	89.7%	82.3%	80.8%	92.7%				
Project	Total Completes			(CAHPS® Su	ımmary Rat	e Scores						
System Aggregate	229	76.6%	71.1%	77.7%	84.1%*	91.9%	80.2%	75.3%	90.5%				
CountyCare Health Plan - Total Medicaid - Adult Medicaid CAHPS 2022	229	76.6%	71.1%	77.7%	84.1%*	91.9%*	80.2%	75.3%	90.5%				

^{*} The 2021 Quality Compass benchmark consists of 161 Adult Medicaid plans (All LOBs) (57,645 respondents) that submitted data to NCQA in 2021.

^{**} The 2022 SPH Book of Business benchmark includes respondents from Adult Medicaid (All LOBs) that contracted with SPH for data collection in 2022.



HEDIS M	leasure Performance Report: Cour	tyCare Health Plan														
Materna	al and Child Healthcare		M	/ 2021 Ad	lmin	MY	′2021 H	ybrid	MY20:	19 - MY2	021 Com	parison	Quality Co	mpass 2021	L Medicaid I	Percentiles
Measure Abbrev	Measure Name	Submeasure Name	Total Num	Denom	MY2021 Admin Rate	Total	Hybrid Sample Denom		MY2019 FINAL RATE	MY2020 FINAL RATE	MY2021 FINAL RATE	MY2021- MY2020 Rate Diff	Percentile 25th	Percentile 50th	Target Percentile 75th	Percentile 90th
ADV	Annual Dental Visit	ADV Total	85105	163180	52.15%				64.84%	47.50%	52.15%	4.65%	35.42%	45.77%	52.46%	56.82%
CIS	Childhood Immunization Status	CIS Combo 3	4725	8499	55.59%	247	411	60.10%	73.24%	67.64%	60.10%	-7.54%	62.89%	67.88%	72.75%	77.32%
PPC	Prenatal and Postpartum Care	PPC Timeliness	4665	6082	76.70%	281	342	82.16%	93.92%	77.78%	82.16%	4.38%	79.32%	85.89%	89.29%	92.21%
PPC	Prenatal and Postpartum Care	PPC Postpartum	4444	6082	73.07%	273	342	79.82%	78.83%	76.90%	79.82%	2.92%	71.11%	76.40%	79.56%	83.70%
W30	Well-Child Visits in the First 30 Months of Life	W30 First 15 Months	3573	6911	51.70%				65.45%	55.23%	51.70%	-3.53%	44.99%	54.92%	61.25%	68.33%
W30	Well-Child Visits in the First 30 Months of Life	W30 15-30 Months	4502	7568	59.49%					65.17%	59.49%	-5.68%	66.43%	70.67%	76.12%	82.82%
WCV	Child and Adolescent Well-Care Visits	WCV Total	85856	159402	53.86%					43.10%	53.86%	10.76%	39.41%	45.31%	53.83%	61.97%



- > Improvements noted in ADV, PPC, and WCV in MY2021.
- ➤ Rates for African-American members are lower than for the overall CountyCare population and as compared to other race groups.

HEDIS IV	HEDIS Measure Performance Report: CountyCare Health Plan															
Healthy	Adults	MY	2021 Adn	nin	MY	/2021 H	ybrid	MY201	L9 - MY2	021 Com	parison	Quality Compass 2021 Medicaid Percentiles				
Measure Abbrev	Measure Name	Total Num		MY2021 Admin Rate	Total	Hybrid Sample Denom	Hybrid	MY2019 FINAL RATE	MY2020 FINAL RATE	MY2021 FINAL RATE	MY2021- MY2020 Rate Diff	Percentile 25th	Percentile 50th	Target Percentile 75th	Percentile 90th	
AAP	Adult Access to Preventative/Ambulatory Svcs	129368	181082	71.44%				79.24%	73.63%	71.44%	-2.19%	73.17%	78.30%	81.97%	84.78%	
BCS	Breast Cancer Screening	8848	17387	50.89%				65.09%	53.50%	50.89%	-2.61%	48.07%	53.93%	58.70%	63.77%	
CCS	Cervical Cancer Screening	47844	91374	52.36%	237	395	60.00%	61.22%	60.71%	60.00%	-0.71%	51.80%	59.12%	63.66%	67.99%	

- ➤ Most measures in this group remained relatively stable from MY2020.
- ➤ Performance rates in DIA zip codes are similar to CountyCare overall administrative performance rates.



HEDIS M	HEDIS Measure Performance Report: CountyCare Health Plan															
Chronic I	Disease		MY :	MY 2021 Admin		MY	MY2021 Hybrid		MY201	L9 - MY2	021 Comp	parison	Quality Co	mpass 2021	L Medicaid P	ercentiles
Measure Abbrev	Measure Name	Submeasure Name	Total Num		MY2021 Admin Rate	Total		Hybrid	MY2019 FINAL RATE	MY2020 FINAL RATE	FINAL	MY2021- MY2020 Rate Diff	Percentile 25th	Percentile 50th	Target Percentile 75th	Percentile 90th
CBP	Controlling High Blood Pressure		5742	27757	20.69%	187	411	45.50%	50.12%	43.80%	45.50%	1.70%	50.61%	55.35%	62.53%	66.79%
CDC	Comprehensive Diabetes Care	CDC HbA1c Screen	17304	20359	84.99%	352	411	85.64%	88.81%	83.94%	85.64%	1.70%	80.29%	82.97%	86.13%	88.08%
CDC	Comprehensive Diabetes Care	CDC Eye Exam	9675	20359	47.52%	209	411	50.85%	55.96%	52.07%	50.85%	-1.22%	45.01%	51.36%	57.91%	63.02%
KED	Kidney Health Eval for Patients with Diabetes		9147	20082	45.55%					36.72%	45.55%	8.83%	-	-	-	-

- Most significant improvement in KED and relative stability in other measures of this group in MY2021.
- ➤ Blood pressure control in DIA zip codes is significantly lower than the hybrid rate for the CountyCare population, but similar to the overall administrative rate.
- > KED is much lower for the African-American population.



HEDIS M	leasure Performance Report: CountyCare	Health Plan										HEDIS Measure Performance Report: CountyCare Health Plan													
Behavio	ral Health		MY	/ 2021 Adr	min	М	MY2021 Hybrid			19 - MY2	2021 Com	parison	Quality Co	Quality Compass 2021 Medicaid Percentiles											
Measure Abbrev	Measure Name	Submeasure Name	Total Num	Denom	MY2021 Admin Rate	Total	· ·	Hybrid	MY2019 FINAL RATE	MY2020 FINAL RATE	MY2021 FINAL RATE	MY2021- MY2020 Rate Diff	Percentile 25th	Percentile 50th	Target Percentile 75th	Percentile 90th									
AMM	Antidepressant Medication Management	Acute	3210	5026	63.87%				52.27%	59.20%	63.87%	4.67%	52.12%	56.66%	61.83%	67.74%									
AMM	Antidepressant Medication Management	Continuation	2133	5026	42.44%				34.07%	40.28%	42.44%	2.16%	36.70%	40.28%	45.61%	52.49%									
FUH	Follow-Up After Hospitalization for Mental Illness	FUH30 Total	1735	4216	41.15%				40.80%	42.15%	41.15%	-1.00%	51.90%	60.08%	67.53%	73.30%									
FUH	Follow-Up After Hospitalization for Mental Illness	FUH7 Total	987	4216	23.41%				24.04%	25.84%	23.41%	-2.43%	30.86%	38.95%	47.54%	55.92%									
I I I I I	Initiation and Engagement of Alcohol and Other Drug Dependence Treatment	IET Initiation	6060	9594	63.16%				44.56%	59.82%	63.16%	3.34%	40.96%	44.85%	48.85%	54.13%									
IET	Initiation and Engagement of Alcohol and Other Drug Dependence Treatment	IET Engagement	1005	9594	10.48%				12.55%	11.93%	10.48%	-1.45%	9.38%	13.98%	17.76%	22.84%									

- Most significant improvement in AMM Acute and IET Initiation and relative stability in other measures of this group in MY2021.
- > FUH (7-day and 30-day follow-up) lower for African-American population comparatively.



Quality Opportunities and Strategies

- Urgent care network development
- Telehealth providers, including behavioral health
- Enhanced member rewards
- Launching Behavioral Health workgroup for CY2023
- Developing dedicated care management teams and maternal/child programs
- Significant focus on ensuring members have seen a PCP in the past 12 months
- Pursuing options to receive better demographic data for members
- Health fairs focused on screenings for members



SOCIAL RISK FACTORS > 18 years

Social Risk Factors Identified by CMEs Among Adults 18+ years										
July 2021 - June 2022	Access		ACHN-CCC		HP		MHN		Combined	
Total screened	11,850		5,788		19,652		42,685		79,975	
Help with food, clothing, shelter	8,466	71.4%	319	5.5%	542	2.8%	3,390	7.9%	12,717	15.9%
Lack of transportation	16	0.1%	NR		NR		3,591	8.4%	3,607	4.5%
Difficulty paying for medication	NR		682	11.8%	3,222	16.4%	1,727	4.1%	5,631	10.9%
Self-reported health of fair or poor	2,311	19.5%	269	4.7%	1,022	5.2%	6,111	14.3%	9,713	7.0%
Physically or emotionally abused	NR		1,015	17.5%	3,694	18.8%	1,233	2.9%	5,942	7.4%
BMI over 30	6,998	59.1%	112	1.9%	153	0.8%	9,816	23.0%	17,079	21.3%
Depression	52	0.4%	890	15.4%	2,527	12.9%	3,322	7.8%	6,791	8.5%
Homeless or in shelter	133	1.1%	140	2.4%	467	2.4%	248	0.6%	988	1.2%
Alcohol or drug abuse	NR		3,623	62.6%	7,640	38.9%	553	1.3%	11,816	14.8%
Refuses smoking cessation	NR		1,788	30.9%	8,727	44.4%	497	1.2%	11,012	13.8%

SOCIAL RISK FACTORS <18 years

Social Disk Factors Identified by CMEs Among Children 0 - 17 years										
July 2021 - June 2022	Access		ACHN-CCC		HP		MHN		Combined	
Total screened	10,642		1,577		7,326		17,759		37,304	
Help with food, clothing, shelter	1,617	15.2%	1	0.1%	3	0.0%	1,243	7.0%	2,864	7.7%
Lack of transportation	NR		NR		NR		829	4.67%	829	2.2%
Difficulty paying for medication	NR		65	4.2%	112	1.5%	577	3.25%	754	2.0%
Self-reported health of fair or poor	NR		7	0.4%	106	1.4%	660	3.72%	773	2.1%
Physically or emotionally abused	NR		122	7.8%	1,641	22.4%	NR		1,763	4.7%
BMI over 30	1,180	11.1%	0	0.0%	11	0.2%	NR		1,191	3.2%
Depression	6	0.05%	46	3.0%	641	8.7%	79	0.44%	772	2.1%
Homeless or in shelter	6	0.05%	17	1.1%	68	0.9%	NR		91	0.2%
Refuses smoking cessation	NR		50	3.2%	234	3.2%	NR		284	0.8%



Food and Nutrition Intervention

EXHIBIT 3

Gunderson et al 2015

Summary Of Research On Food Insecur	ty And Health Among Nonsenion	Adults In The United States And C	Canada Published During 2004-14
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Authors	Title	Data source	Central findings
Whitaker et al. (Note 10)	Food insecurity and the risks of depression and anxiety in mothers and behavior problems in their preschool-aged children.	1998–2000 Fragile Families and Child Wellbeing Study	Food-insecure mothers had 2.2 (95% CI: 1.6, 2.9) times higher rates of mental health issues than fully food-secure mothers. The odds of behavioral problems among children with food-insecure mothers were 2.1 (95% CI: 1.6, 2.7) times higher than among children with food-secure mothers.
Muirhead et al. (Note 18)	Oral health disparities and food insecurity in working poor Canadians.	2007 nationally representative stratified random sample of working poor Canadians ages 18–64	Odds of oral health problems among the working poor with food insecurity were 3.31 times higher ($p < 0.001$) than among those with food-secure households.
Park et al. (Note 25)	Iron deficiency is associated with food insecurity in pregnant females in the United States: National Health and Nutrition Examination Survey 1999–2010.	1999-2010 NHANES	Odds of iron deficiency (classified by ferritin status) among pregnant women ages 13–54 with food insecurity were 2.90 times higher ($p < 0.05$) than among pregnant women who were food secure.
Heflin et al. (Note 26)	Food insufficiency and women's mental health: findings from a 3-year panel of welfare recipients.	Women's Employment Study, 1997-99	Women's changing food insufficiency status was positively associated with a change in major depression status ($p < 0.01$). No apparent results were found for the association of food-insufficiency status and a woman's sense of mastery, or being a causal agent in her environment.
Casey et al. (Note 29)	Maternal depression, changing public assistance, food security, and child health status.	Children's Sentinel Nutritional Assessment Program household-level survey, 1998–2001 (at emergency departments and primary care clinics)	Self-report of maternal depression was associated with loss or reduction of welfare support (50% [95% CI: 3, 125]) as well as being two times more likely to experience household food insecurity.
Seligman et al. (Note 31)	Food insecurity is associated with diabetes mellitus: results from the National Health Examination and Nutritional Examination Survey (NHANES) 1999–2002.	1999-2002 NHANES	Food-insecure individuals have approximately twice the odds of experiencing diabetes (95% Cl: 1.1, 4.0), compared to food-secure individuals. Diabetes was reported in 10% of individuals with mild, and 16% of individuals with severe, food insecurity.

Zip code Data

Top 10 Values by ZIPs With More Than 500 Current Members

ZIP	Region	dia_zip	Food Insecurity Rate	Current Members	% Current Membership	
(W-27 a 3, N2		1	-71784	10.151900	100000	
60621	South Chicago	Υ	41%	7,742	1.9%	
60624	West Chicago	Υ	37%	9,306	2.3%	
60636	Southwest Chicago	Υ	36%	8,842	2.1%	
60653	South Chicago	Υ	33%	5,747	1.4%	
60827	Far Southeast Chicago	Y	32%	4,984	1.2%	
60649	South Chicago	Υ	32%	9,113	2.2%	
60637	South Chicago	Υ	32%	10,043	2.4%	
60644	West Chicago	Υ	32%	10,650	2.6%	
60472	South Suburbs	Υ	31%	748	0.2%	
60628	Far Southeast Chicago	Υ	31%	12,012	2.9%	
Grand Total	-	-	34%	79,187	19.2%	



Food and Nutrition Programming - 2023

- CountyCare recently completed and RFP to partner for food and nutrition programming for members
- Board transmittal request for approval planned for November/December timeframe
- Programming Opportunities Include:
 - Medically-Tailored Meals Maternity, Diabetes, Obesity
 - Post-Discharge Meal Support
 - Produce/Health Food Box programs
 - Nutrition Platform and Member Access to Dieticians
 - SNAP benefit application and program support for members



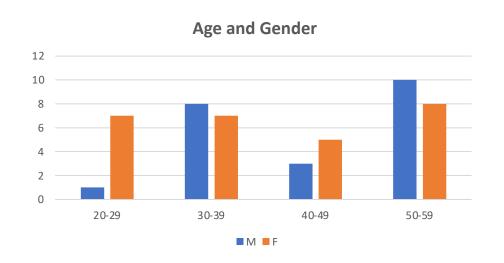
Strategic Pillar:
Health Equity,
Community
Health and
Integration

Health Equity: Create just spaces where our patients' and community's comprehensive health needs are fully met and guide our development.

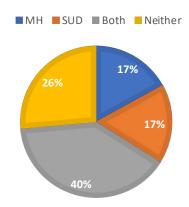


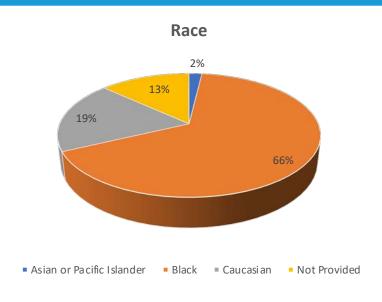
Flexible Housing Pool Cohort Demographic Data

CountyCare 53 housed members as of 10/2022

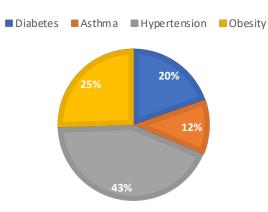


MENTAL HEALTH AND SUBSTANCE USE DISORDER





CHRONIC CONDITIONS



^{*}Initial Data shows significant reduction in inpatient and ER utilization post-housing intervention

Utilization Statistics & Analysis

Top Five Medical Diagnoses by Race

Top Five Medical Diagnoses by Race, HealthChoice								
African American/Blac	k	Caucasian/White		Race Not Provided				
Diagnosis	Encounters	Diagnosis	agnosis Encounters Di		Encounters			
Contact with and (suspected) exposure to communicable diseases	67,189	Contact with and (suspected) exposure to communicable diseases	44,821	Encounter for immunization	56,957			
Essential (primary) hypertension	60,867	Encounter for immunization	Contact with and (suspected) exposure to communicable diseases		53,337			
Chronic kidney disease (CKD)	60,285	Type 2 diabetes mellitus	32,279	Encounter for screening for infectious and parasitic diseases	28,303			
Type 2 diabetes mellitus	50,728	Encounter for supervision of normal pregnancy	25,364	Disorders of refraction and accommodation	28,203			
Encounter for screening for infectious and parasitic diseases	48,625	Abdominal and pelvic pain	24,491	Acute upper respiratory infections of multiple and unspecified sites	23,133			

- African Americans have the highest diagnosis of Essential Hypertension; chronic conditions are more frequent in African American members.
- Contact with or exposure to communicable diseases was the most frequent diagnosis for African American and Caucasian race groups.

Outpatient Visits by Race, Gender and DIA

Top Five Outpatient Diagnoses by Race, HealthChoice								
African American/Blac	ck	Caucasian/White	1	Race Not Provided				
	Encount		Encounter		Encounte			
Diagnosis	ers	Diagnosis	S	Diagnosis	rs			
				Contact with and (suspected)				
Chronic kidney disease (CKD)	49,799	Type 2 diabetes mellitus	15,031	exposure to communicable	17,136			
				diseases				
Essential (primary)		Chronic kidney disease		Encounter for screening for				
	27,989	(CKD)	14,607	infectious and parasitic	11,097			
hypertension		(CKD)		diseases				
		Contact with and						
Type 2 diabetes mellitus	23,787	(suspected) exposure to	13,384	Type 2 diabetes mellitus	9,480			
		communicable diseases						
Other joint disorder, not	21,549	Other joint disorder, not	12,946	Encounter for supervision of	8,454			
elsewhere classified	21,343	elsewhere classified	12,540	normal pregnancy	0,434			
ncounter for screening for		Encounter for supervision of		Acute upper respiratory				
infectious and parasitic	20,245	normal pregnancy	11,884	infections of multiple and	8,271			
diseases		Tiornial pregnancy		unspecified sites				

Top Five Outpatient Diagnoses by Gender, HealthChoice							
Female		Male					
Diagnosis	Encounters	Diagnosis	Encounters				
Encounter for supervision of normal pregnancy	35,640	Chronic kidney disease (CKD)	40,576				
Chronic kidney disease (CKD)	34,661	Type 2 diabetes mellitus	21,953				
Type 2 diabetes mellitus	29,855	Contact with and (suspected) exposure to communicable diseases	18,929				
Contact with and (suspected) exposufe ប្រែប្រិស្សា country care diseases	29,174	Essential (primary) hypertension	17,881				
Encounter for screening for infectious and parasitic diseases	29,046	Other joint disorder, not elsewhere classified	17,572				

Top Outpatient Diagnoses							
HealthChoice: Disproportionately Impacted Areas							
Diagnosis	Encounters						
Chronic kidney disease (CKD)	61,715						
Type 2 diabetes mellitus	40,815						
Contact with and (suspected) exposure to communicable diseases	38,037						
Essential (primary) hypertension	35,728						
Other joint disorder, not elsewhere classified	35,320						

Care Management Population Trends by Geography, DIA, & Race

Geography

- More ICP members live in urban zip codes (74.8%) compared to rural zip codes (25.2%).
- More high-risk members live in urban zip codes (72.9%) compared to rural zip codes (27.1%).

DIA

- Significantly more SNC members live in DIA zip codes (83.9%) compared to non-DIA zip codes (16.1%).
- There is an increased number of high-risk members living in DIA zip codes (78.6%) compared to non-DIA zip codes (21.4%).

Race/Ethnicity

- For moderate risk members, the highest percentage identify as Black or African American, then Caucasian, then Asian or Pacific Islander, and the lowest percentage identify as American Indian or Alaskan Native.
- For ACA members, the highest percentage identify as Black or African American, then Caucasian, then Asian or Pacific Islander, then American Indian or Alaskan Native, then Other Race or Ethnicity, and the lowest percentage identify as Hispanic.



Pillar 3 – Maternal and Child Health

Equity Initiatives

March of Dimes Implicit Bias Training Offerings

- Currently in contracting process to offer training for providers and CC/CM serving pregnant members and children in DIA regions.
- Course offerings
 - Live webinar training care coordination staff (125)
 - Self-paced e-learning training course for providers (275).
- Implicit Bias Training includes 4 key issues:
- Overview of implicit bias and personal assessment
- Historical overview of structural racism in the U.S.
- Strategies to mitigate racial bias in maternity care
- Building a culture of equity within an organization
- Timeline: tracking to kick-off training in Q4 2022.

Community Health Worker Outreach to Pregnant Members

- Reporting developed- identifies members currently pregnant.
- Developed a process for Community Health Workers to outreach to currently pregnant members.
- Goal of outreach:
 - Engage members during pregnancy
 - Assist with timely linkage to prenatal care if needed
- Educate on benefits, incentives and Brighter Beginnings program
- Improve completion of post-partum visit after delivery.
- Targeting members in regions with significant proportion (>90%) with DIA zip codes. Outreach volume, outcomes and demographics will be tracked for future analysis.

Diaper Bag Pilot Program

- CountyCare partnered with an FQHC for a diaper bag pilot program.
- Goals of the pilot program:
- Tracking completion of services including prenatal visits, postpartum visits, well-child services
- Consistent engagement in CM services through pregnancy
- Improved engagement with health plan, benefits and rewards
- Retention in care and health plan coverage
- **Timeframe:** diaper bags distributed to partner clinic for distribution to pregnant members through Q4 2022.
- **50 diaper bags** were distributed to Friend Family Health Center **(60615)**

Provident Health Fair and Call Outreach

CCH Member Gaps by DIA Area and Member Mile Radius from Provident

HEDI	HEDIS Measure Performance Report: CountyCare Health Plan									
Dates	Dates of Service through August 15, 2022									
Admin Percentile										
Meas Abbr	Measure Name	Total Num	Denom	Needed Mbrs to Target	Current Rate	Percentile 25th	Percentile 50th	Target Percentile 75th	Percentile 90th	CountyCare Rate
AAP	Adult Access to Preventative/Ambulatory Services	2620	4612	1161	56.81%	73.17%	78.30%	81.97%	84.78%	59.42%
BCS	Breast Cancer Screening	374	755	70	49.54%	48.07%	53.93%	58.70%	63.77%	48.12%
CBP	Controlling High Blood Pressure	352	1017	284	34.61%	50.61%	55.35%	62.53%	66.79%	21.14%
CCS	Cervical Cancer Screening	642	2086	686	30.78%	51.80%	59.12%	63.66%	67.99%	47.17%
CDC	CDC HbA1c Screen	418	621	117	67.31%	80.29%	82.97%	86.13%	88.08%	71.83%
CDC	CDC Eye Exam	246	621	114	39.61%	45.01%	51.36%	57.91%	63.02%	33.92%
KED	Kidney Health Evaluation for Patients With Diabetes	184	596	-	30.87%	-	-	-	-	31.28%

Count of Viembers	Mei	mber Mile Radius	from Provident Ho	ospital
2500 —				Non-DIA Zip
2000 —	619			DIA Zip
1500 —		7		
1000 —	1650	1437	87	
500 —			727	10
0 —	2 Miles	2 to 4 Miles	Greater than 4 Miles	Not plotted

Members in DIA areas have lower compliance in BCS, HbA1c Screening, and KED measures.

		Compl	iance Rate (Comparison
Meas		Non-DIA	DIA	DIA to non-DIA
Abbr	Measure Name	Members	Members	Difference
AAP	Adult Access to Preventative/ Ambulatory Services	52.22%	57.66%	5.43%
BCS	Breast Cancer Screening	55.17%	48.80%	-6.37%
СВР	Controlling High Blood Pressure	33.61%	34.74%	1.13%
CCS	Cervical Cancer Screening	28.57%	31.17%	2.60%
CDC	CDC HbA1c Screen	77.46%	66.00%	-11.46%
CDC	CDC Eye Exam	38.03%	39.82%	1.79%
KED	Kidney Health Evaluation for Patients With Diabetes	43.06%	29.20%	-13.86%

Health Fair Call Outreach						
Measure	Members with Remaining Gaps					
Adult Access to Preventative/Ambulatory Services	1992					
Cervical Cancer Screening	1444					
Controlling High Blood Pressure	665					
Kidney Health Evaluation for Patients With Diabetes	412					
Breast Cancer Screening	381					
CDC Eye Exam	375					
CDC HbA1c Screen	203					

Strategic Pillar: Growth and Retention

Growth, Innovation & Transformation: Lead the journey to effective care and better health outcomes through sound infrastructure and transformative access to care resources.



COUNTYCARE 22-23 CHOICE CAMPAIGN UPDATE

Caryn Stancik
Chief Communications & Marketing Officer
October 24, 2022



Previous Campaigns

CHOICE CAMPAIGNS 2016-2021















2021 CHOICE CAMPAIGN AWARDS











GOLD

Total Advertising Campaign

May 2022



BRONZE

Total Digital Marketing Campaign

May 2022



AWARD OF MERIT

Advertising Campaign

October 2022

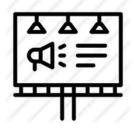


"COUNTYCARE IS THERE" CAMPAIGN OVERVIEW

October 2021-May 2022

179.4M Total Campaign Impressions

57.65% increase over the previous campaign year



123.1M OOH Impressions



13.5M
Broadcast &
Streaming
Impressions



42.8MDigital
Impressions



272.4K Website Clicks



22.9K
Calls to
Call Center



16.4K Conversions



2022-23 Choice Campaign

2022-23 Campaign FOCUS GROUPS

- Seven focus group sessions held in August in English & Spanish
 Legacy members (2 groups)
 At Risk members (2 groups)
 Members of alternate plans (3 groups)
- Positive prior experiences reinforced respondents' positive perception of campaign.
- Non-members were more informed on CountyCare than prior years, showcasing the growing brand recognition/reputation, impact of marketing efforts
- Respondents primarily preferred visuals that 1) showcase plan benefits and 2) have diverse, colorful imagery
- Respondent statements on this year's theme: "THERE'S A PLAN FOR THAT"
 - "It just makes you feel confident that you're covered no matter what you need."
 - "It's the most visually captivating."
 - "It looks positive, family oriented and it looks like it covers a lot."



2022-2023 CHOICE CAMPAIGN GOALS & STRATEGY

Goals

- Retain & increase positive awareness among current members
- Increase market penetration to include suburbs
- Increase choice enrollment to offset expected attrition
- Support market share growth initiatives

Strategy

- Reinforce the CountyCare promise to members
- Leverage expanded networks to elevate plan services
- Enhance awareness of brand to targeted audiences
- Promote new plan features & network expansion via audience segmentation

Messaging Pillars

- Enhanced rewards & new premium benefits
- Expanding network of hospitals, providers, specialists, pharmacies & urgent care centers
- Premium coverage for new moms

Audience

CountyCare historic Medicaid zip codes, opportunity & suburban zip code targeting

		Historic N	Medicaid Zip Codes
60608	Addams/Medill Park	60636	West Englewood
60609	Back of the Yards	60637	Woodlawn
60617	South Chicago	60639	Kelvyn Park (Belmont-Cragin, Hanson Park, Hermosa)
60618	Avondale (North of Logan)	60641	Belmont Gardens
60619	East Chatham	60644	South Austin
60620	Auburn Gresham	60647	Palmer Square (Logan Square, Bucktown, Hermosa)
60621	Englewood	60649	Jackson Park
60623	Little Village	60651	West Humboldt Park
60624	Garfield Park	60402	Berwyn
60628	Palmer Park (Roseland/Pullman)	60411	Chicago Heights/Ford Heights
60629	Marquette Park	60804	Cicero
60632	Brighton Park		

	Suburban Cook Opportunity Zip Codes
60409	Calumet City
60827	Calumet Park/Riverdale
60436	Harvey
60016	Des Plaines/Mt. Prospect
60056	Mount Prospect
60120	Elgin
60090	Wheeling
60153	Maywood
60155	Broadview
60104	Bellwood
60546	North Riverside
60160	Melrose Park

	Chicago Opportunity Zip Codes
60625	Lincoln Square/Albany Park
60645	West Ridge/Devon
60659	Edgewater/West Ridge
60626	Rogers Park/Loyola
60630	Jefferson Park
60634	Dunning
60616	Chinatown/Armour Square/South Commons
60653	Bronzeville/North Kenwood
60612	East Garfield Park/Smith Park
60646	Sauganash/North Park
60611	Streeterville
60661	West Loop
60607	West/South Loop













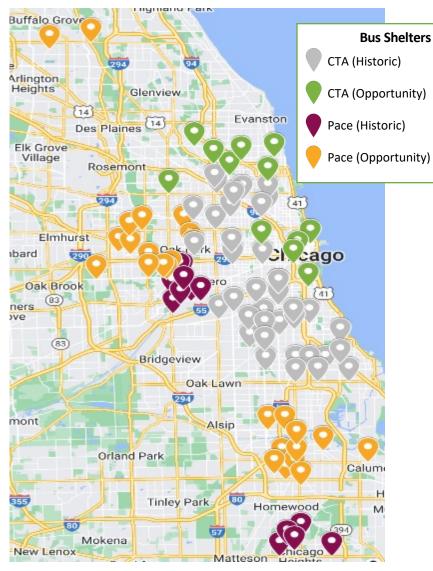
MEDIA BUY & TIMELINE*

\$1.5M MEDIA BUY										
Platform		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Units
	Google Search									
	Google Call-Only									
	Google Display									
Digital	FB/IG									
\$300K	Twitter									
ŞSOOK	TikTok									
	YouTube									
	Ogury									
	Email (Live Intent)									
Transit	Transit - CTA									~920
\$415K	Bus Shelters - Pace									40
\$413K	Transit- Pace and Metra									~80
	Bus Shelters- CTA									50
	Ogden/Roosevelt Billboard									1
	Static Billboards									19
ООН	Digital Billboards									3 highway billboards
\$445K	City Store Boards									150
\$443K	Wallart/Wallscapes									TBD
	Grocery Stores									~50 locations
	Grocery/Pharmacy									8 locations
Broadcast & Streaming	Broadcast									~400 spots
\$335K	Local Cable/Streaming (EffecTV)									2,000+ spots
ארככל	Streaming Video									

^{*}As planned. Subject to change.



OUT OF HOME: CTA & Pace

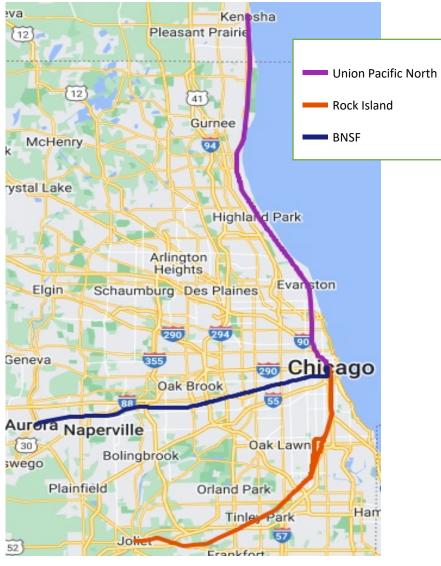


- Assets target CountyCare historic Medicaid and opportunity zip codes.
- Creative consists of 12 total iterations in English & Spanish highlighting urgent care, premium benefits, dental, vision, healthy pregnancies, expanded pharmacy & hospital network and no-cost coverage.
- CTA breakdown
 - 50 bus shelters
 - 20 full backs, 100+ tails, 300 interior cards and 50 rail 2-sheets
 - 50 digital platform screens
 - 1x interactive transit kiosk

- Pace breakdown
 - 40 bus shelters
 - 15 kings
 - 15 tails



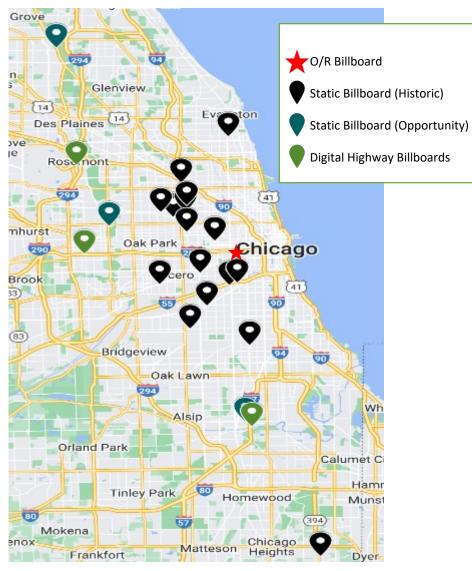
OUT OF HOME: Metra



- 50 mini overhead posters throughout CountyCare historic Medicaid and opportunity zip codes for the following lines:
 - Union Pacific North (Opportunity, NorthShore)
 - Rock Island (Historic)
 - BNSF (Opportunity, Loyola)
- Creative consists of 4 total iterations, with 2 in English and 2 in Spanish, highlighting urgent care & vision benefits.



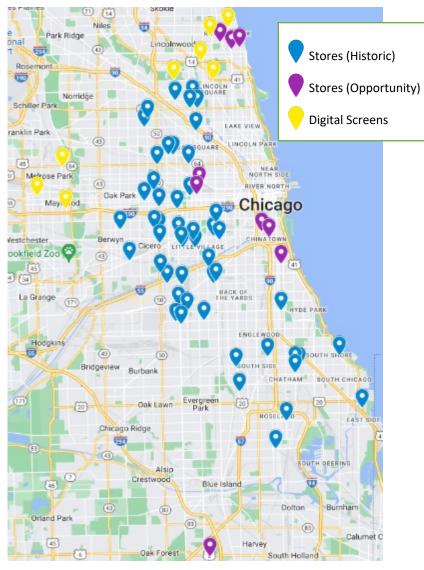
OUT OF HOME: Billboards



- 23 total billboard locations secured throughout CountyCare historic Medicaid and opportunity zip codes.
 - Static Billboards: 16 located in historic & 3 in opportunity zip code areas
 - Digital highway billboards: 4 creative iterations at 3 locations
 - Ogden/Roosevelt billboard: 1 highlighting healthy pregnancies
- Creative iterations highlight healthy pregnancies, premium benefits & rewards, vision, dental, no-cost coverage and expanded hospital, pharmacy & urgent care networks.



OUT OF HOME: Grocery Stores, City Store Boards, Wall Art



- 61 grocery locations, with 15 iterations each, throughout CountyCare historic Medicaid and opportunity zip codes.
- 8 digital screens at grocery & pharmacy locations in suburban Cook County.
- Creative iterations highlight healthy pregnancies, premium benefits & rewards, vision, dental, expanded network and no-cost coverage.
- 150 city store board locations identified throughout CountyCare historic Medicaid and opportunity zip codes.
- 2 wall art locations



OUT OF HOME: Broadcast & Streaming

- Approximately 400 spots across local tv channels including WGN, Univision, the U, CW and Telemundo.
- 2,000+ spots on local cable tv during highly viewed programming including Bears pre and post games, NBA regular season, FIFA World Cup and NFL Thanksgiving Day.
- Broadcast channels & programming based on viewer demographics (age, race, etc.) and ratings to align with our target audience
- Commercial spots will also stream on Canela.









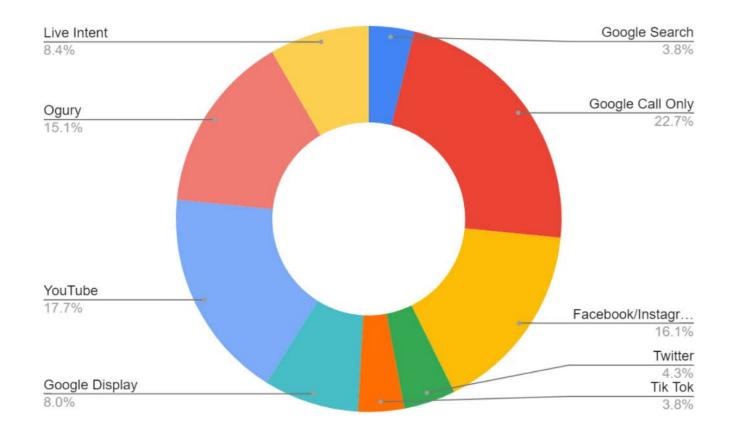








DIGITAL: Integrated paid campaign



- Paid search (Google) and social (Facebook/Instagram/YouTube) will account for greatest share of budget to drive calls, clicks and impressions.
- Two new social tactics added to the campaign this year: Twitter and TikTok.
- Targeted mobile ad format will be utilized again for high-quality impressions.
- Introducing email display as a way to extend footprint and reach audience in a new environment.



Estimated Campaign Metrics

175.5M Total Estimated Campaign Impressions

BROADCAST &

Canela, EffectTV stations including BET,
ESPN, Food Network, Nick

TRANSIT

Bus Shelters (CTA/Pace), Bus & Train interiors/exteriors, Platforms posters, Digital screens

OUT-OF-HOME

Billboards, City Store Boards, Wall art, Grocery Stores

DIGITAL

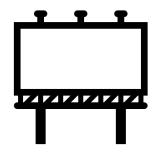
Google Search/Call/Display, Facebook/Instagram, Twitter, TikTok, YouTube, Ogury, Live Intent



9.49M Impressions



99M Impressions



28.4M Impressions



38.4M Impressions



215.6K Clicks



30.2K Calls



Thank you.

Creative Samples THERE'S A PLAN FOR THAT



Pace Bus Shelters













Pace Kings











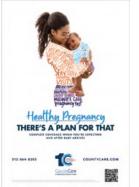
CTA Bus Shelter













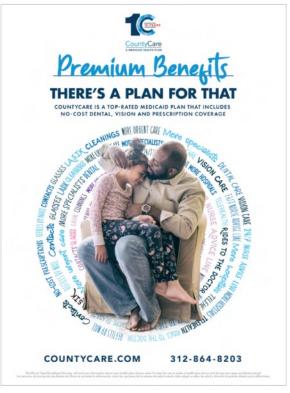
CTA Bus Interior Cards







CTA Transit Kiosk



CTA Rail 2-Sheets





















Billboards Clear Channel 14x48

















Google Display 250x250 EN

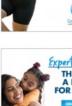














THERE'S A PLAN FOR THAT







Google Display 250x250 SP





















Premium Benefits
THERE'S A PLAN FOR THAT

Healthy Pregnancy
THERE'S A PLAN FOR THAT





Embarazo Saludable
HAY UN PLAN PARA ESO







Glossary of Digital Advertising Terms

Search Campaigns – Search ads are shown when individuals are **searching online (actively looking)** for your product or service.

- Text-based ads are shown when people are searching on any device.
- Call-based ads are shown in mobile devices only.

Display Campaigns – Banner ads shown on websites when individuals are **surfing online**, but not searching for your product or service.

Email Display Campaigns (LiveIntent) – Advertising technology platform that identifies and targets audiences via email.

Targeted Mobile Journey (Ogury) – Mobile advertising platform.

Impressions – The number of times your ad is seen.

Clicks – When an individual clicks your ad.

Phone Calls – The number of valid calls received as a result of users clicking on the phone number displayed on the ad.

Reach – The number of people that saw your ads at least once.



Appendix





- Membership
- Accomplishments
- Choice Campaigns



Metrics over the 10 years

Longest Members of CountyCare*

•	5 year	238.	861
	5 V CG!		. O -

• 6 years 196,764

• 7 years 128,055

• 8 years 79,248

• 9+ years 36,558

• 10 years TBD 12/1

Number of Members

Day 1 1,048

• Year 1 17,766

Unique members over the years 938,045

^{*} Eligible at various points in time throughout the years

Metrics over the 10 years

Total Claims

• 32,455,563

Prescriptions

• 75,264,838

Total Appointments

• 8,751,513

Immunizations

• 1,486,425

Colorectal Cancer Screenings

• 35,186





Metrics over the 10 years

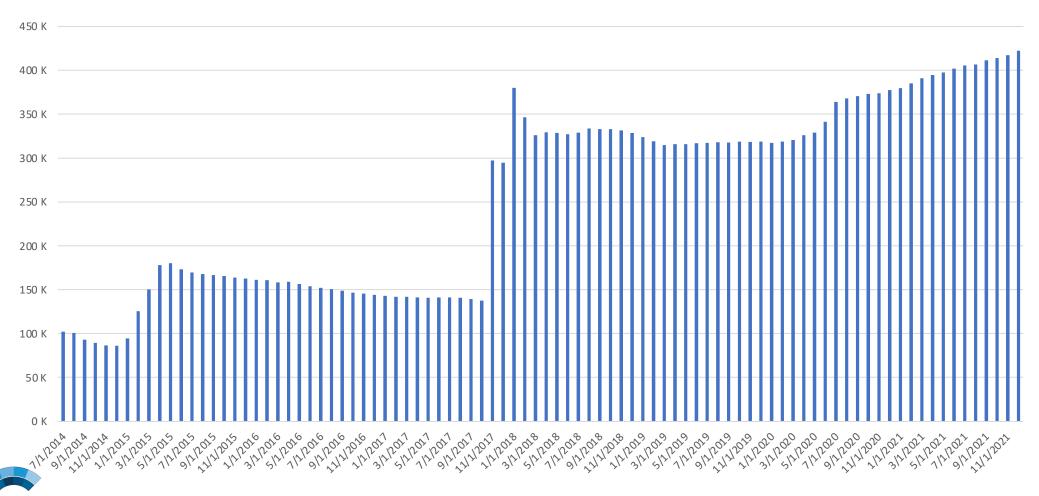
Women & Children

- Breast cancer screenings 124,389
- Prenatal visits 74,109
- Babies born 42,979
- Well child visits 781,173
- Car seats or diapers distributed 685,604





CountyCare Membership Over Time



Accomplishments over 10 years



2012 – The Beginning

- CountyCare was established on October 26, 2012, under CMS 1115 Waiver to early enroll Affordable Care Act (ACA) eligible adults.
 - The goal was to assist the state in enrolling an estimated 125,000 eligible uninsured Cook County residents in the Medicaid program.
- CountyCare expanded healthcare capacity by negotiating network provider contracts with:
 - 141 FQHCs, 17 ACHN clinic sites
 - 30 community hospitals
 - 100+ physician specialists
- Successes
 - Provided medically necessary care to 68% of the CountyCare newly covered individuals in the first 6 months of Waiver operation
 - Provided medically necessary care to 85% of the CountyCare newly covered individuals within 12 months
 - Expanded choice of a primary care medical home to include the existing CountyCare ambulatory clinic sites as well as the 141 FQHC sites



2013 - 2015

2013

 Between February 2013 and February 2014, more than 113,000 applications were submitted for CountyCare, with more than 82,000 approved

2014

On July 1, 2014, CountyCare changed from being a federal demonstration waiver program to a Managed Care Community Network (MCCN) for Cook County residents which allowed for expansion to serve all Medicaid beneficiaries including Family Health Plan (FHP) and Seniors and Persons with Disabilities

2015

Cook County Health reengineered intake procedures at Cook County Jail to enroll detainees in CountyCare.



- Launched the Behavioral Health Primary Care Integration Learning Collaborative with Community Counseling Centers of Chicago and 32 organizations, including 20 Federally Qualified Health Centers, 12 Community Mental Health Centers, and 2 care management entities
- CountyCare provided match funding to a Housing Forward Housing and Urban Development (HUD) grant on permanent supportive housing in suburban Cook County



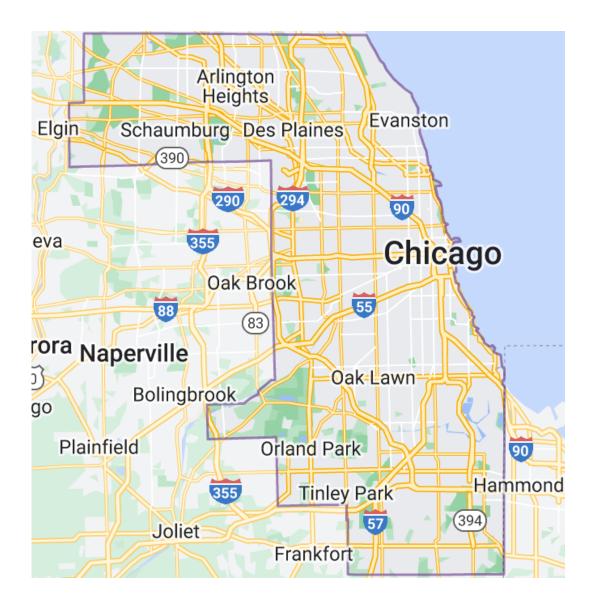


 August 11, 2017: CountyCare was 1 of 5 plans that were awarded by Illinois Department of Healthcare and Family Services (HFS) a Medicaid MCO contract in Illinois

The Plan acquired 160,000 Family Health Network members



- Acquired 120,000 Aetna Better Health members
- Became the largest plan in Cook County
- Introduced Member Rewards Program for screenings, immunizations, etc.





- CountyCare was one of the toprated Medicaid plans in Illinois in the NCQA's 2019-20 Health Insurance Plan Ratings
- Brighter Beginnings launched during the summer of 2019



Brighter Beginnings is CountyCare's program for expecting parents, children, and families.

It includes our maternal and child health benefits and rewards (free car seat, sleep safe kit, and OTC card rewards for attending visits and receiving childhood vaccinations, and more).

It also includes resources and supports, such as tools like "How to Find a Midwife" as well as care coordination.



- CountyCare ranked the highest quality among managed care plan in Illinois
- CountyCare was awarded 3-year accreditation for demonstrating a commitment to quality by the National Committee for Quality Assurance (NCQA), with a perfect score on the technical survey
- The Plan implemented a comprehensive COVID-19 response including targeted outreach, home delivered meals, remote patient monitoring, enhanced transportation, and more
- The Medical Respite Center launched in November of 2020, providing medical respite and housing for people experiencing homelessness in need of recuperative care. CountyCare utilized our Pay for Performance (P4P) withhold/Community Reinvestment funds to support the Center at the beginning of the pandemic and in its first year of operation, along with the Cook County Dept. of Planning and Development.



- HFS increased CountyCare auto-assignment to 50% and ensured readiness across the health plan and TPA for significant growth
- Transitioned care management of non-LTSS members to Health Plan Services care management team
- CountyCare reached 400K members!
- More than \$20M in BEP spend



- Membership 440,000 members (as of Oct.)
- Contracted over 100 Urgent Care Providers
- CountyCare currently has 50% of its members covered under a value based contracting format – the highest among MCOs
- CountyCare participated in its first Bud Billiken Parade!





Choice Campaign 2016-2021









2019

2016

2020

2017

2018

From Dental Health to Mental Health CountyCare is there

Choose the plan that understands

312-864-8203





